





TIE Kinetix NV 2022 Annual shareholder meeting March 24

## Value development of major Tech fund during 2022

TIE KINETIX

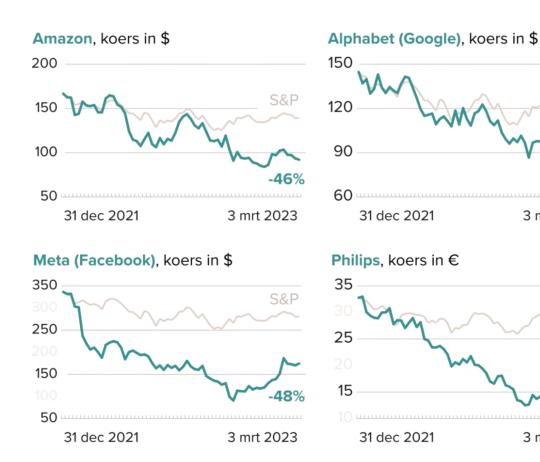
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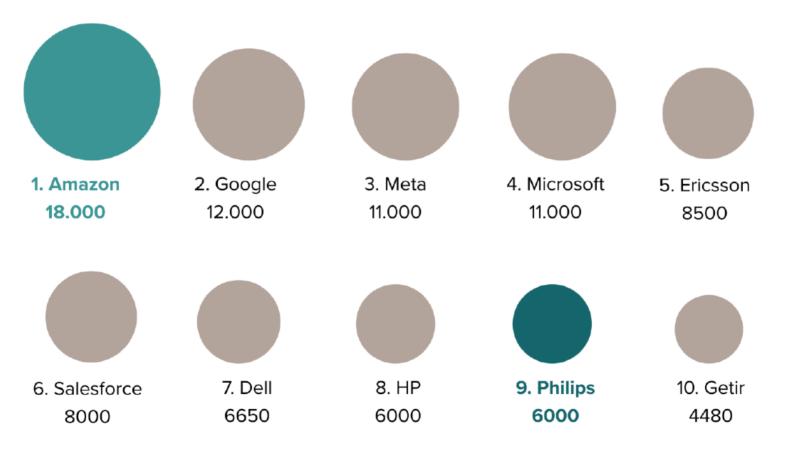
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©FD | RR | Bron: FD Research, Bloomberg

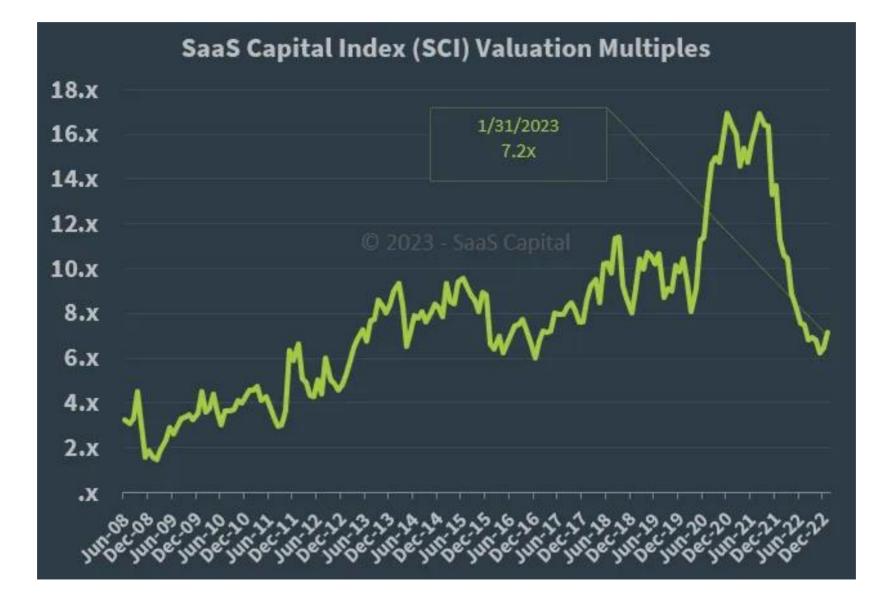
# **Termination of employees in the Tech Sector in 2022**



©FD | RR | Bron: FD Research, layoffstracker

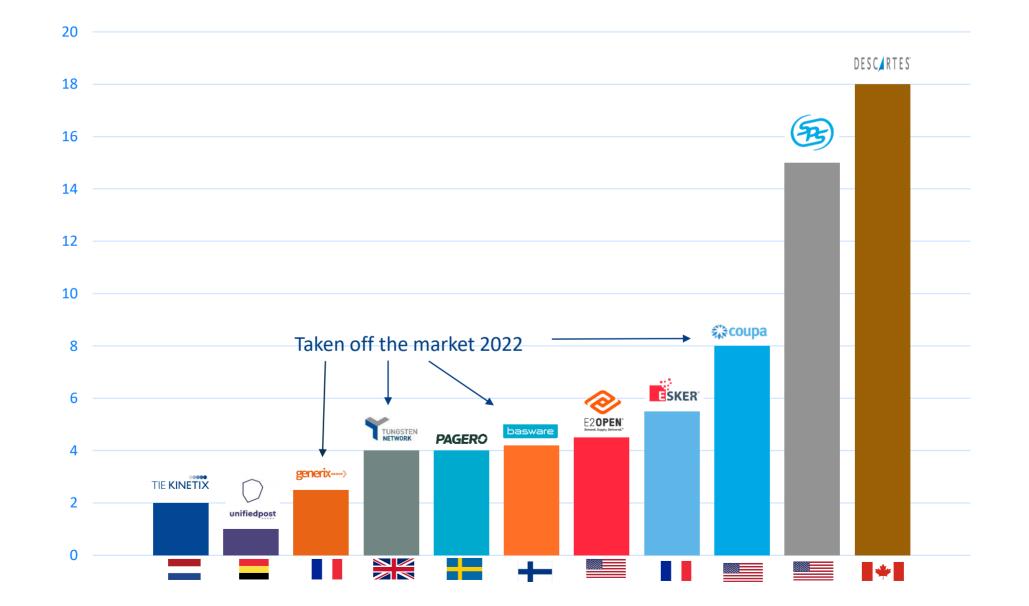
## Valuation SaaS, b2b companies X revenue





## Valuation of our peers X revenue in our sector





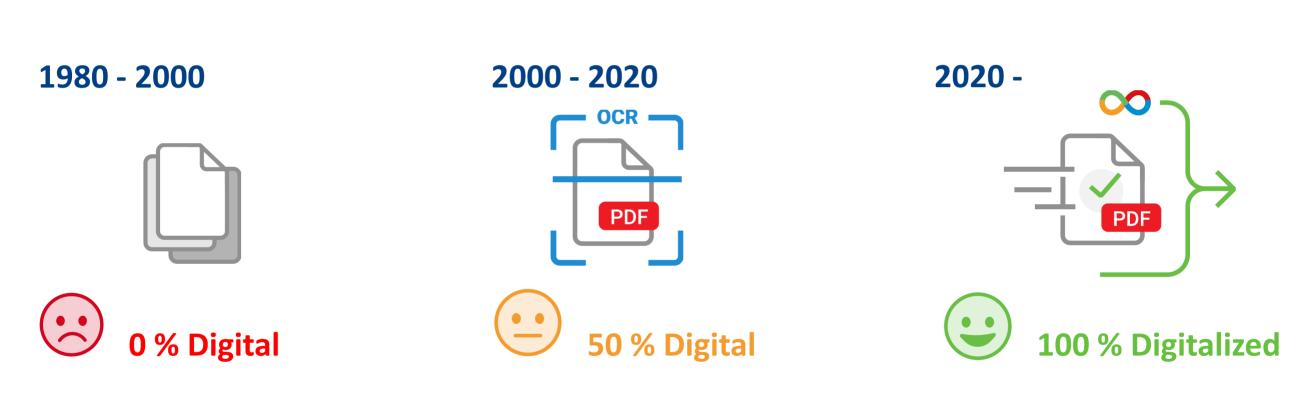
## TIE Kinetix 2022 middle of rebuilding





Document exchange evolution in the supply chain





Paper based processes

Receive, scan and copy (Digitizing) 100% electronic document exchange

## Our mission





Our mission:

- TIE Kinetix offers a SaaS Solution to
- To digitalize the exchange of
- All business documents
- Between 2 independent companies
- Acting as trading partners
- In the supply chain



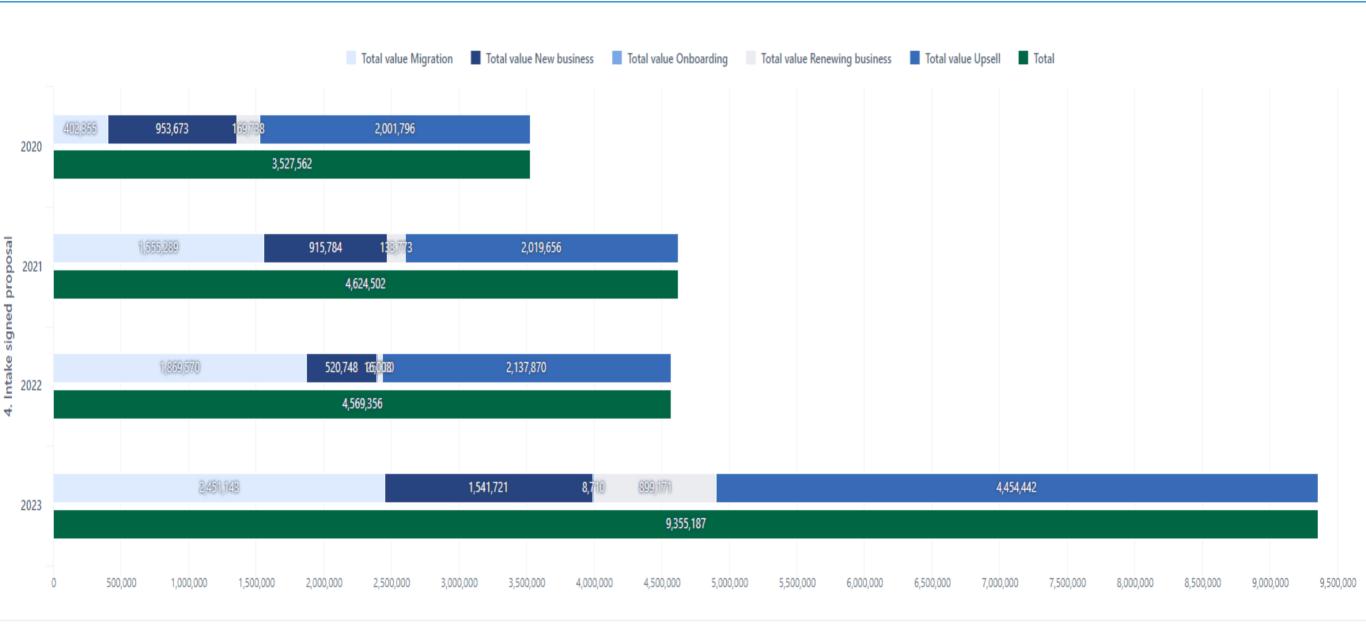


- 1. Educate our self on FLOW and 100% digitalization FLOW Academy
- 2. build new organization for New sales and Customer Success for existing account
- 3. Self-service for all SME that need to send document Portal2FLOW and PDF2FLOW
- 4. Self-service for EDI2FLOW in larger vertical markets (food, Government PEPPOL)
- 5. Configuration for Midsize companies so they can do 100% digitalization
- 6. Work and find larger Hub that we can offer 100% digitalization
- 7. New Business through ERP migration projects: **Microsoft ORACLE**



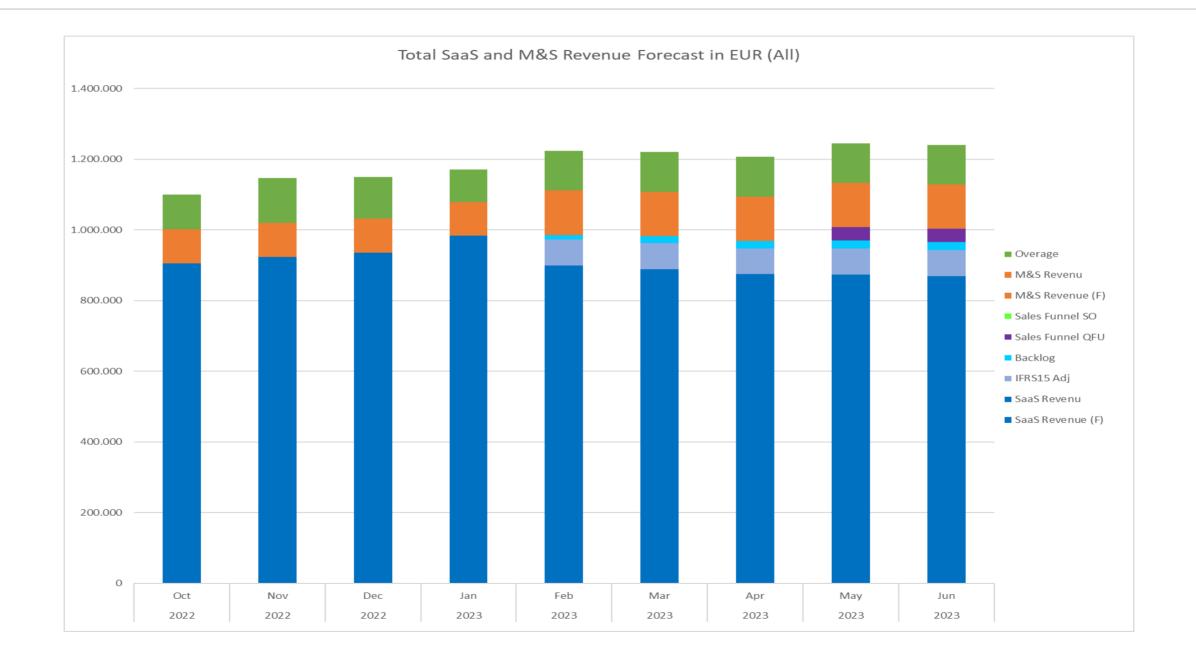
### **ISP YTD 2023**





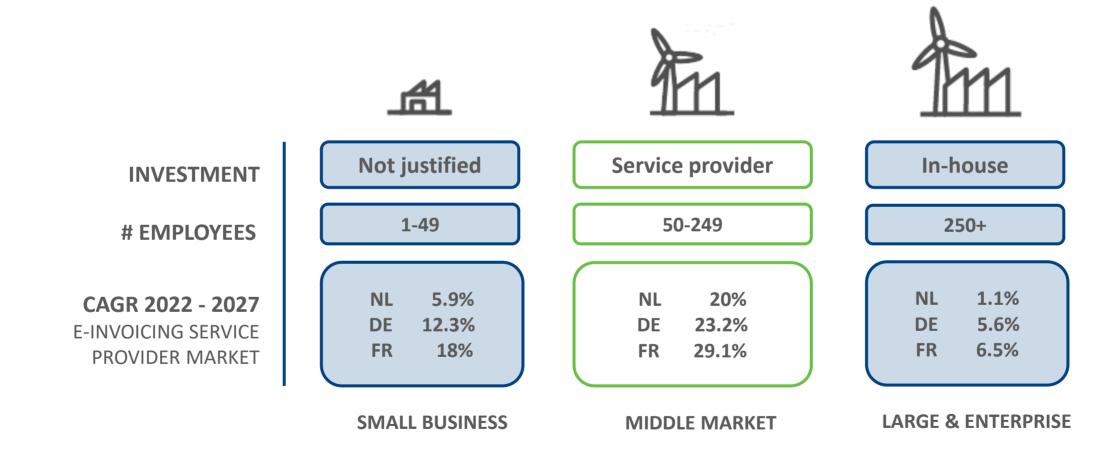
## SaaS and M&S Revenue ARR €





## Mid-Market Opportunity & Significant White Space

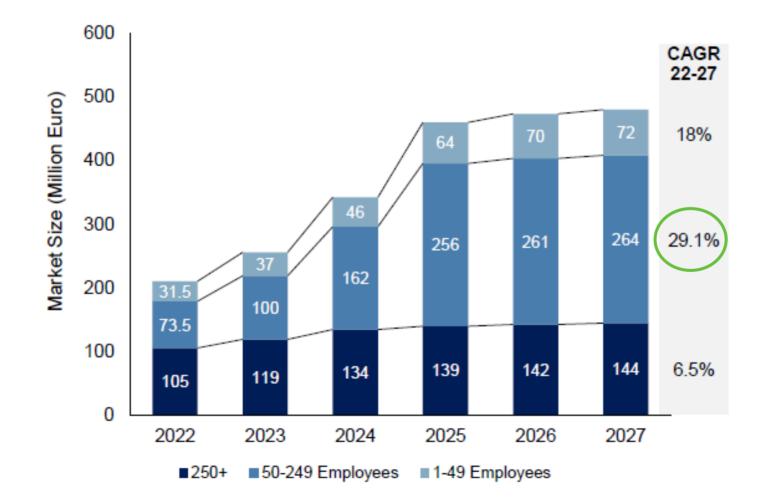




Source: Billentis, E-Invoicing Service Provider Market B2B, B2G & G2B 2022-2027 DE, FR & NL

## E-Invoicing Service Provider Market Size in France

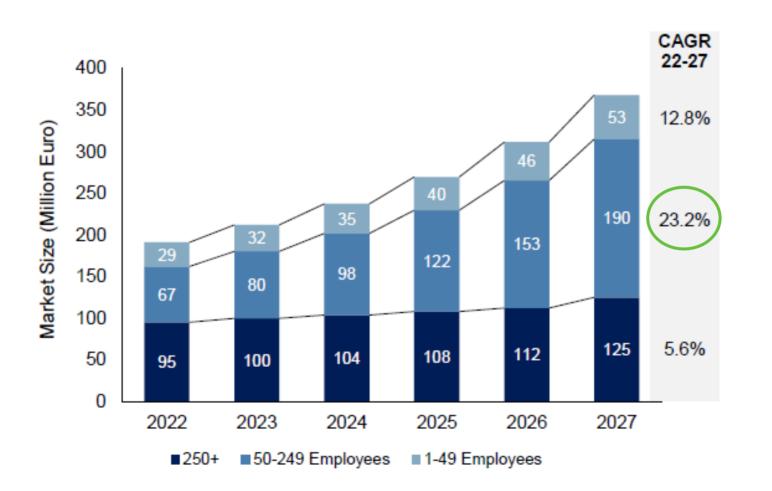




B2B e-invoicing mandate in place for 2023



## E-Invoicing Service Provider Market Size in Germany



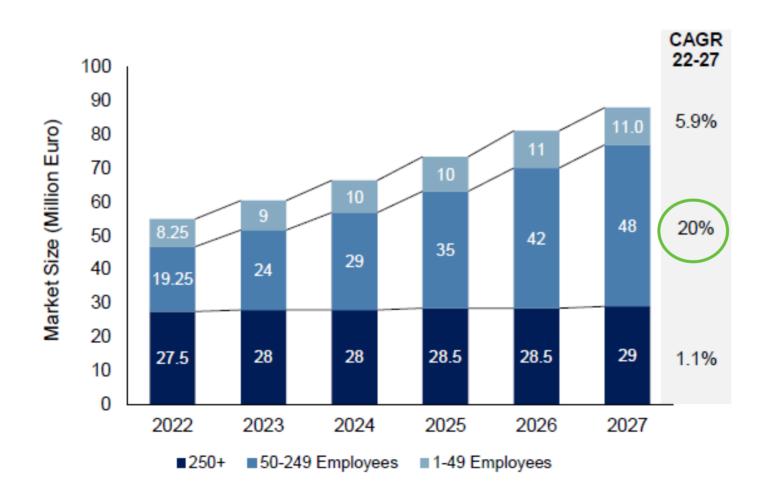
# B2B e-invoicing mandate predicted in 2026

TIE KINETIX



Source: Billentis, E-Invoicing Service Provider Market B2B, B2G & G2B 2022-2027 DE, FR & NL

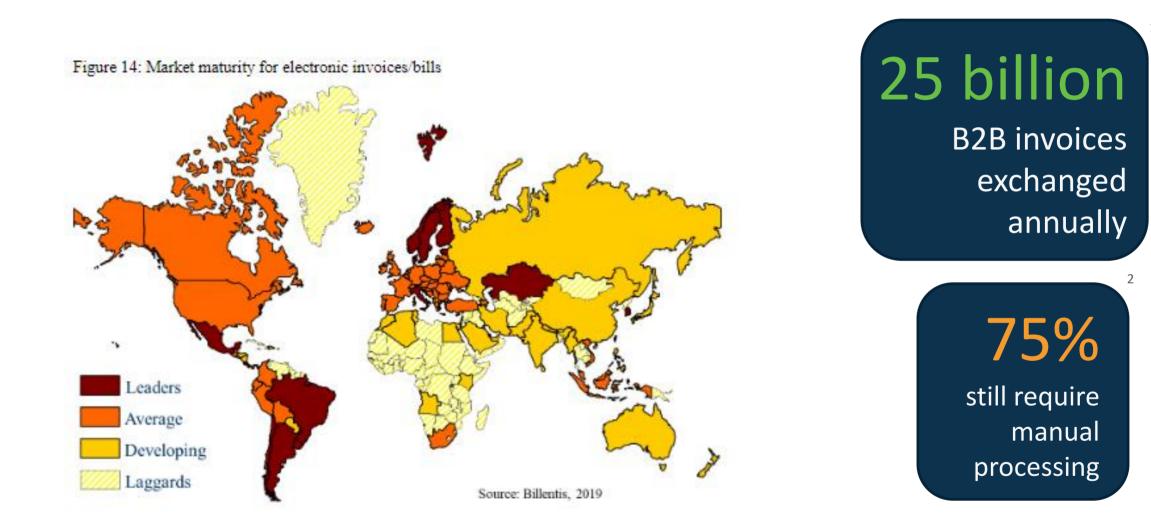
# E-Invoicing Service Provider Market Size in the Netherlands TIE KINETIX



B2B e-invoicing mandate predicted in 2028

## TIE KINETIX

## E-Invoicing Market Size in the U.S.









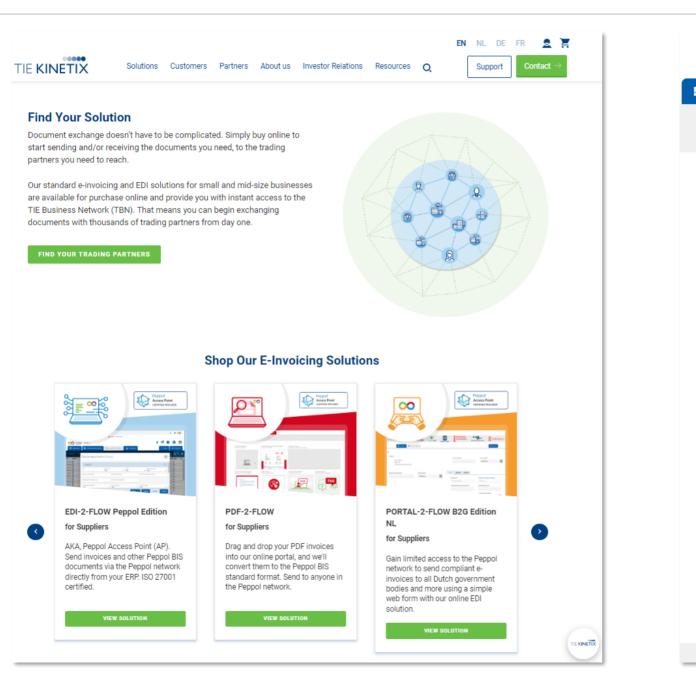


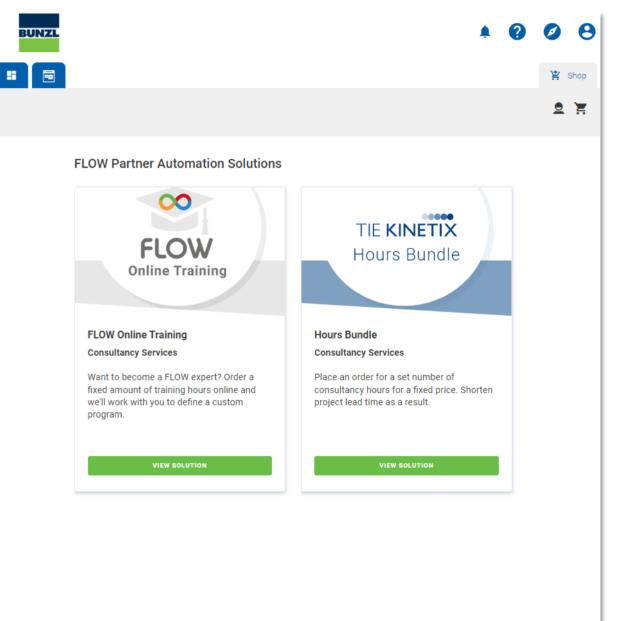
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## **Building the Pyramid**









CO FLOW PARTNER AUTOMATION





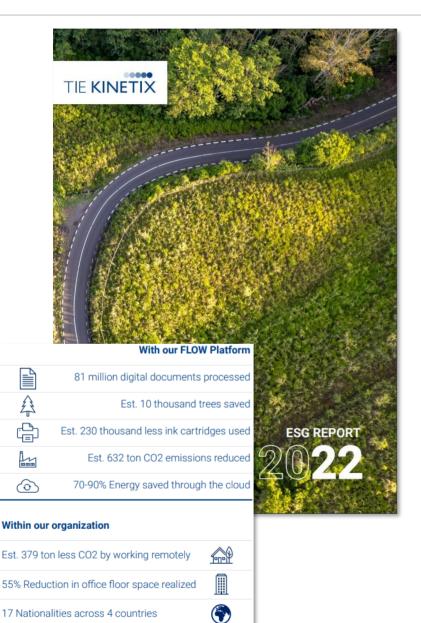


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## ESG Environment Social Governance

ESG



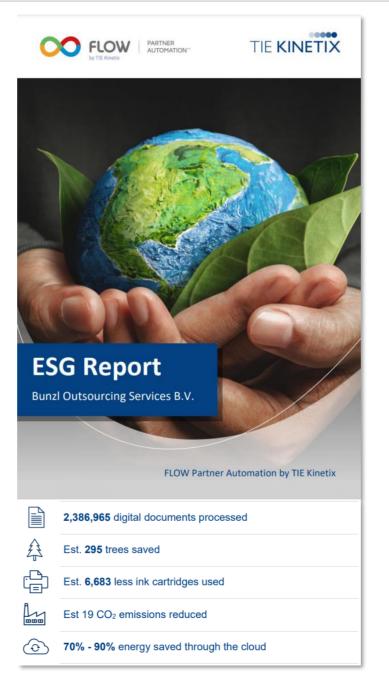


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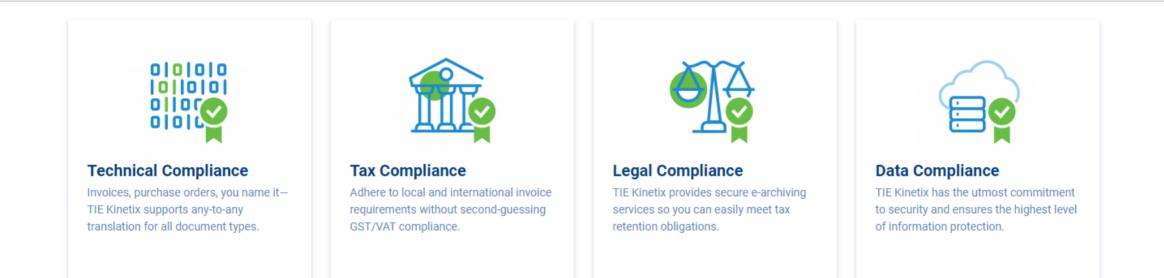
26% Female employees

1/3 Females in the Supervisory Board



PARTNER AUTOMATION" TIE KINETIX CO FLOW erlands - March 14, 2023 at 8 AM CEST - TIE Kinetix, a leader i 0% supply chain digitalization, announced today a new 5-year, € 479,000 contract th SPAR Holding B.V., a leading international brand of independently owned and erated food retailers and wholesalers. By choosing TIE Kinetix to provide their talization upgrades, SPAR Holding will adopt the FLOW Partner Automation platf their supply chain solution will move 100% to the cloud. Additionally, SPAR Holding ill be adding KPI dashboard functionality to their FLOW Platform, which will help mee company's growth goals. s contract will enable SPAR Holding and their independent food retailers and olesalers to optimize their document exchange process and enable them to achi ully digital supply chain with TIE Kinetix's next-generation EDI offerings. The decisio utilize TIE Kinetix's ELOW Partner Automation Platform - fully integrated with their rosoft Dynamics 365 F&SCM environment - is done in close collaboration with TIE **ESG Report** etix's partner, Avanade. Now, SPAR Holding has access to experts from both TIE netix and To-Increase as they digitalize all business document transactions amlessly, securely, and efficiently. Spar Holding B.V. oth companies provide a full understanding of their customers' business environmer working closely with Microsoft Dynamics 365. TIE Kinetix and Avanade are working ether to help large companies like SPAR Holding make these major electronic ness transactions a swift and simple process-from start to finish. These growth portunities are extremely important to any business that is looking to digitalize their oply chain completely, no matter what size company they are. SPAR Holding's decision to choose TIE Kinetix as their service provider shows the need for companies to rely on secure document exchange solutions that enable them to send and receive documents electronically with trading partners of any size. All business FLOW Partni partners of SPAR Holding will continue to be able to exchange documents such as purchase orders, order confirmations, packing slips, and invoices - all without nterruption. SPAR Holding's investment in TIE Kinetix is also an investment in an ally friendly solution. By using FLOW, SPAR will annually save 481 trees of CO2, 10,920 ink cartridges, and 70-90% of energy through the cloud 3,03 million digital documents processed Est. 374 trees saved Est. 8,5 thousand less ink cartridges used Ч= Est. 23,6 ton CO2 emissions reduced L/ 70% - 90% energy saved through the cloud (0)

## Compliant, Secure and Reliable









TIE KINETIX







# 2022 High Growth Plan



Fundaments for high growth laid in 2022:

Customer Success Teams + New Business teams

Central Dev Ops team for speedy delivery of standard projects

Insource all mission critical development activities

Develop / train Partner Channels Microsoft and Oracle

Marketing programs E-invoicing (Germany + Netherlands)

Higher number of colleagues: +20 ; from 103 (2021) to 123 (2022)

One-off costs in 2022: +/- € 800k for recruitment, professional services, project costs, legal fees etc



#### Revenues

in €'000	2022	2021	verschil
SaaS Revenues	11.127	9.688	15% 1.439
Maintenance and Support	1.206	1.846	-640
Consultancy	1.934	2.991	-1.057
Licenses	91	331	-240
Total Revenues	14.357	14.856	-499
Other income	27	455	-428
EBITDA	-1.615	1.911	-3.526
Operating income (EBIT)	-3.174	249	-3.423
Net income	-1.674	632	-2.306

SaaS Revenues: growth in Europe and in e-invoicing

Maintenance: end of life E-vision in US, decline stopped in 2022

Consultancy: effect of IFRS 15 approx. € 2.2 mln less consultancy revenue (2021: € 0,6 mln)

# Financial Performance 2022

# ON PLAN



#### Margin and costs

in €'000	2022	2021	verschil
Total Revenues	14.357	14.856	-499
Cost of Sales	6.054	5.578	476
Gross Margin	8.330	9.733	-1.403
Орех	11.504	9.484	2.020
Operating income (EBIT)	-3.174	249	-3.423

Cost of Sales: change in sales mix, less maintenance more SaaS

Gross Margin: 2021 included \$455 trump covid subsidy, higher COS due to sales mix change, € 867 is IFRS 15 effect

Opex: higher opex due to more staff and one-off expenses of approx. € 800k (recruitment, legal, project, professional services)

# Financial Performance 2022

# ON PLAN

# Update IFRS 15



#### IFRS 15: consultancy hours recognized as SaaS revenue over 36 months

Applied to: Customer set-up, migrations, mapping, connecting trading partners, onboarding suppliers

SaaS revenue + Consultancy	FY21			FY22				CAGR FY21-FY22	
in €'000	AR	IFRS15 Adjustment	Before IFRS15	AR	IFRS15 Adjustment	Before IFRS15		AR	Before IFRS15
SaaS	9.688	530	9.158	11.127	718	10.409		14,9%	13,7%
Consultancy	2.991	-596	3.587	1.934	-2.194	4.128	$\supset$	-35,3%	15,1%
Cost of SaaS	-2.095	-198	-1.897	-2.485	-240	-2.245			
Cost of Cons	-3.424	173	-3.597	-3.565	848	-4.413			
Gross margin	7.160	-91	7.251	7.011	-868	7.879			
Break Down of SaaS revenue	FY21			FY22				CAGR	FY21-FY22
in €'000	AR	IFRS15 Adjustment	Before IFRS15	AR	IFRS15 Adjustment	Before IFRS15		AR	Before IFRS15
SaaS Revenue	9.688	530	9.158	11.127	718	10.409		14,9%	13,7%
subscription + volume bundle	8.425	530	7.896	9.881	718	9.163		17,3%	16,0%
overage	1.246	0	1.246	1.246	0	1.246		0,0%	0,0%



# Update high growth plan YTD 2023

	Q1, 2023	Q1, 2022	change%
Total Order Intake	6.055.066	2.824.282	114%
of which new business	1.489.423	297.104	401%

Investments in growth acceleration are paying off: 75% from Customer Success Teams 25% from New business / Microsoft partners

#### High Q1 Order Intake confirms strategy works

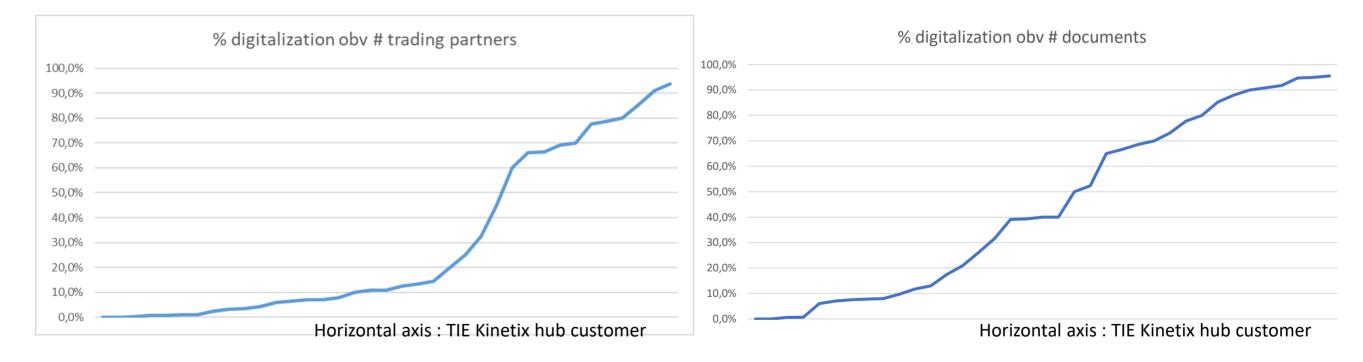
	jan/feb 2023 ja	an/feb 2022	change%
total Order Intake	2.570.574	1.413.196	82%

2023 YTD order intake is **ahead** of plan (plan called for step up in second half year 2023)

# Customer Success : unlock the potential in large hubs



#### New revenue through customer success teams



Customers want/need to increase % of digitalization of documents Starting point is current % digitalization (generally << 50%)



## SaaS Customer profile Customer Success

The Goal of our Customer Success Teams is to support our customers in their 100% digitalization ambition, through:

- Onboarding programs for his suppliers
- Increase the number of document types through FLOW
- Increase the use of FLOW
- Combine EDI2FLOW with Portal2FLOW with Pdf2FLOW
- = additional revenue for TIE Kinetix

	FY16	FY17	FY18	FY19	FY20	FY21	FY22
Large Wholesaler	€ 133.938	€ 175.303	€ 205.889	€ 209.097	€ 220.750	€ 270.479	€ 278.860
Germany Ministry					€ 163.644	€ 470.313	€ 768.100

# Mid term outlook



Short term:

2022 invest to accelerate growth

# Slide From AGN March 25 MARCH 2022 UPDATE: INVESTMENTS IN MARKETING NN NEW Reconfirmed : High Growth plan is on track **ORGANIZATION ARE ON PLAN !**

2023 return to positive net result

Outlook mid term 2025:

growth acceleration to +20% SaaS growth CAGR increase EBITDA up to 20% in mid term possible acquisitions in footprint

## M&A update



Rigorous process:

- Definition target selection criteria
- Selection and contracting of M&A broker
- Assessment long list potential targets (60)
- Investigation possible 'fit' target by target
- Assessment short list potential targets (10)
- Assess targets willingness to engage / contacting targets
- TIE Kinetix management presentations to short listed targets
- TIE Kinetix site visit to selected targets (2)
- Assessed discrepancy on valuation by preferred target company
- Move to second target company
- Agree tentative terms / conditions with final target (1)
- Opening dataroom for final target
- Define relevant documents required in dataroom (150)
- Analyse and assess dataroom content with 4 TIE Kinetix teams
- DD reports
- Target visit to TIE Kinetix / in depth assessment technical feasibility

## M&A update

#### Outcome DD and further assessment:

- Data provided in Dataroom does not always reconcile (small company)
- Information provided in visit TIE management to target disproved in dataroom / visit of target to TIE Kinetix
- Significantly large % of on premises CAD business (on prem required by OEM's)
- Relatively small number of EDI customers
- On premises CAD customers not compatible with FLOW Strategy
- 3rd party (Epicor) translator used for majority of customers.
- Epicor conditions unclear (no contract), Epicor controls annual customer activation keys.
- Migration of on premises customers too high risk
- Non migrated customers have to remain on prem in legacy product

#### Executive Board decision not to further pursue this acquisition

Priority for 2023: first deliver high organic growth, next revisit acquisitive growth

# **Strong Financial position**



Intangible fixed assets Cash position	€ 4.9 mln € 9.6 mln		Putting our money to work
Shareholder Equity Balance sheet total	€ 10.9 mln € 20.0 mln		Increased SaaS growth = increasing deferred revenue
Capital expenditure Operating Cash Flow	€ 1.0 mln € -0.3 mln		Investing in R&D and product development
Current ratio Equity ratio	1.564 0.54	$\hat{\Gamma}$	No loan funding and stable dividend

#### Strong financial position + confidence in the future: dividend policy continued

- ✓ 2022 : successful execution high growth plan
- ✓ 2023 : high growth in Order Intake
- ✓ 2023 : expected high Revenue growth
- ✓ 2023/2024 : return to profitability

TIE Kinetix financial profile







# Thank you!



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